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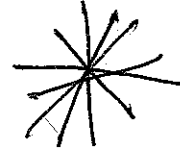
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Editorial: Contracting out causes trouble

A Cap Times editorial
March 21, 2006

The most wasteful initiative of the Doyle administration, by any measure, involves the hiring of outside consultants to do work that could and should be done by state employees.

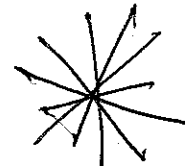


New evidence of just how wasteful comes in the form of a Milwaukee Journal Sentinel article revealing that the administration is paying \$7.7 million to a consulting firm, Silver Oak Solutions, which promises to produce recommendations for saving \$127 million in state spending by mid-2009. At a cost of \$265,000 a month, Silver Oak promises to identify contracts that can be consolidated and products that can be purchased in bulk.

There was never any question that this work could be done by state employees. But could it be done better by state employees than the outside contractor? By all evidence, the answer to that question is an emphatic "Yes!"

According to a Department of Transportation review of the program, which was obtained by the Journal Sentinel, Silver Oak's projected savings for computer contracts at the DOT are dramatically inflated. While the administration claims that, by following the consulting firm's recommendations, the DOT will save \$2.25 million through mid-2007, the DOT review found that the savings will be a mere 5.7 percent of that amount \$127,130.

Outside contractors lack the accountability and the commitment that state employees bring to the task of making government work efficiently and well. The Doyle administration's extreme reliance on them is a continual embarrassment and ought to be rethought.



[Return to story](#)

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Privatizing Bridge Design Is Just Asking For Trouble

The Capital Times, Saturday, August 11, 2007

Tom Muga

In the wake of the Twin Cities bridge tragedy, we are all paying renewed attention to our national infrastructure and the dangers of deferred maintenance. The state of Wisconsin engineers responsible for designing our bridges have a special perspective that's up close and personal.

We're engineers, but we're also taxpayers and citizens. We care about our work, and we feel a strong responsibility to provide for the public's safety. Our perspective is that the Minnesota tragedy re-emphasizes the need to have a suitably sized staff of qualified and well-trained public employees to serve the public interest not just to ensure our bridges are safe, but to promote public safety across the board. The good news is that most national measures indicate that Wisconsin's bridges are relatively well-built and maintained. The bad news is that this may change if public policy continues to be twisted toward private outsourcing, as it has been for many years.

The State Engineering Association represents 1,100 state employees in professional engineering occupations. Among our members are exactly seven engineers and six computer-aided design specialists devoted to designing public bridges. According to a 2005 survey by the Missouri Department of Transportation, for each Wisconsin design engineer there were 979 public bridges in Wisconsin. That was by far one of the highest ratios among the 33 states surveyed. Other states had ratios as low as one design engineer per 50 bridges.

The study showed that 75 percent of the design and engineering work on public bridges in Wisconsin is done not by public servants but by private firms, which may not be around after the contract is completed and if problems develop. Only seven other states in the 2005 survey had equal or greater dependence on private contractors. On average, states relied on public engineering staff to do about half of all bridge design work. Bridge and road safety means ensuring that we Wisconsin taxpayers have a public work force equal to the task of watching over these public assets. Of course government needs to work with private consultants from time to time, but that partnership needs to be kept in a balance that preserves strong public oversight and delivers the biggest bang for the buck.

A healthy environment and safe public infrastructure depend on good government. That's good as in "professional," "cost-effective" and "public-minded." As the Wisconsin Department of Transportation's own study not long ago revealed, outsourcing highway engineering work to for-profit contractors costs 18 percent more than doing the work inhouse.

That means either the portion of income taxes used to pay for transportation contracts rises by 18 percent, or else you get fewer reconstructed road miles, fewer bridges rebuilt or some other substantial cut. Add to that the myopic dangers in stretched lines of authority, and political sweetheart deals that trump sound public policy, and you have a blueprint for trouble.

Yet the Assembly version of the state budget bill cuts 25 Department of Transportation engineering professionals. The savings are to be converted not into lower taxes but into more work for high-paid consultants who will walk away from the project when it's done. Increasingly, in our state and the U.S., transportation spending is, as the New York Times reports, assigned according to "the political muscle of lawmakers, rather than dire need." The Minnesota tragedy is another powerful argument why we need to reverse the de-professionalism occurring at all levels of government, state government in particular. In short: It should be the public interest not the special interest that drives this vital work.